

| Sl. | ITEM | Previous Year | | | | Base Year | Ensuing Year | | |
|-----|--|------------------|------------------|------------------|-------------------|------------------|--------------------|-------------------|-------------------|
| | | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 |
| | | Actuals | Actuals | Actuals | Actuals | Estimated | Projected | Projected | Projected |
| 1. | OPERATING INCOMES | | | | | | | | |
| | (a) Sale of Energy | 43,966.07 | 45,329.68 | 46,382.73 | 50,974.58 | 71,744.38 | 55,023.27 | 64,303.61 | 69,869.80 |
| | (b) Income other than sale of Energy (to be specified) | | | | | | | | |
| | Meter Rent | 28.73 | 28.64 | 29.44 | 30.34 | 30.34 | 30.34 | 30.34 | 30.34 |
| | Late Payment Surcharge | 192.37 | 217.81 | 249.18 | 98.42 | 98.42 | 98.42 | 98.42 | 98.42 |
| | Supervision Charge from consumers | | | | | - | - | - | - |
| | Rent Received | 2.83 | 6.73 | 1.90 | 14.48 | 14.48 | 14.48 | 14.48 | 14.48 |
| | Income from Investments and Bank Balances | 268.41 | 468.22 | 862.20 | 854.86 | 854.86 | 854.86 | 854.86 | 854.86 |
| | Others | 14.73 | 33.07 | 191.36 | 30.86 | 30.86 | 30.86 | 30.86 | 30.86 |
| | Total (A) | 44,473.14 | 46,084.15 | 47,716.81 | 52,003.54 | 72,773.34 | 56,052.23 | 65,332.57 | 70,898.76 |
| 2. | OPERATING EXPENSES All revenue nature of expenses other than non-cash charges like Depreciation, DRE etc.) | | | | | | | | |
| | (a) Cost of Electrical Energy Purchased | 32,652.73 | 33,844.70 | 31,797.95 | 44,357.75 | 49,513.36 | 55,852.24 | 51,115.48 | 59,979.44 |
| | (b) Coal Consumed | 988.28 | - | 1,014.35 | 973.73 | 4,036.81 | 4,036.81 | 4,102.49 | 4,378.38 |
| | (c) Employee Benefit Expenses including Director fee & Commission | 4,831.36 | 4,807.67 | 4,895.81 | 4,698.00 | 5,159.81 | 5,667.02 | 6,224.09 | 6,835.92 |
| | (d) Operating expenses (excluding Depreciation, FERV, Bad Debts & Intangible Asset written off) | | | | | | | | |
| | (i) Repair & Maintenance including Store Consumption | 1,043.17 | 778.30 | 808.29 | 1,223.87 | 1,351.50 | 1,650.33 | 2,054.93 | 2,486.44 |
| | (ii) Raw Water Charges | - | - | - | - | 49.66 | 70.81 | 70.81 | 70.81 |
| | (iii) Coal & Ash Handling Charges | 73.61 | - | 62.69 | 63.21 | 182.70 | | | |
| | (iv) Rent, Rates and Taxes | 52.44 | 56.00 | 82.01 | 76.55 | 81.97 | 87.94 | 94.50 | 101.72 |
| | (v) Insurance | 28.71 | 36.49 | 36.56 | 53.66 | 59.02 | | | |
| | (vi) Administrative and Other Overhead | 1,104.57 | 1,557.20 | 1,411.09 | 1,974.55 | 2,180.64 | 2,595.92 | 2,845.98 | 3,120.60 |
| | (vii) Tax paid | 711.05 | 839.23 | 259.67 | 557.39 | 644.97 | 644.97 | 839.98 | 1,038.95 |
| | Total (B) | 41,485.92 | 41,919.60 | 40,368.41 | 53,978.71 | 63,260.46 | 70,606.04 | 67,348.26 | 78,012.26 |
| | (A)-(B) | 2,987.22 | 4,164.55 | 7,348.40 | (1,975.17) | 9,512.88 | (14,553.81) | (2,015.69) | (7,113.50) |
| 3. | INCREASE/DECREASE IN CURRENT ASSETS, CURRENT LIABILITIES & PROVISIONS IN REVENUE ACCOUNT | | | | | | | | |
| | (a) Sundry Debtors | 736.53 | 143.75 | 111.01 | 484.06 | 2,189.48 | (1,762.68) | 978.30 | 586.77 |
| | (a) Regulatory Deferral Account Balance | (4.58) | - | - | - | - | - | - | - |
| | (b) Loans & Advances | 6,035.69 | 124.15 | (725.55) | 664.68 | (24.12) | (303.20) | (2,300.00) | 2,200.00 |
| | (c) Current Liabilities | 4,594.80 | 99.33 | (170.56) | 1,046.65 | 429.63 | 528.24 | (394.73) | 738.66 |
| | (d) Provisions | 341.26 | 365.60 | 415.22 | 450.40 | 500.40 | 550.40 | 600.40 | 650.40 |
| | (e) Others - Inventories | 5.66 | 202.05 | (115.19) | 89.94 | 189.94 | 289.94 | 389.94 | 489.94 |
| | Total (C) | 11,709.36 | 934.88 | (485.07) | 2,735.72 | 3,285.34 | (697.30) | (726.09) | 4,665.77 |
| 4. | OPERATING CASH SURPLUS (A)-(B)+(C) | 14,696.58 | 5,099.43 | 6,863.32 | 760.56 | 12,798.22 | (15,251.11) | (2,741.77) | (2,447.73) |
| 5. | UTILISATION OF OPERATING CASH SURPLUS (SOURCES TO MEET OPERATING CASH SHORTFALL) | | | | | | | | |
| | ADDITION IN CAPITAL FUND | | | | | | | | |
| | (a) Additional own fund brought in | | | | | | | | |
| | (b) Additional borrowings | 6,242.56 | 6,947.14 | 5,186.17 | 8,066.47 | 8,297.46 | 7,000.00 | 10,000.00 | 200.00 |
| | (c) Additional Consumers' contribution & Security Deposit | 56.86 | (91.54) | (4.28) | 2,345.12 | 2,445.12 | 2,545.12 | 2,645.12 | 2,745.12 |
| | (d) Increase in liabilities for capital works | 85.18 | (124.15) | 725.55 | (664.68) | 24.12 | 303.20 | 2,300.00 | (2,200.00) |
| | (e) Sale of Fixed Asset | | | | | | | | |
| | (f) Interest Received | 262.67 | 468.22 | 126.57 | 93.13 | 97.79 | 102.68 | 107.81 | 113.20 |
| | Total (a to f) | 6,647.27 | 7,199.67 | 6,034.01 | 9,840.04 | 10,864.48 | 9,951.00 | 15,052.93 | 858.32 |
| 6. | UTILISATION OF CAPITAL FUND | | | | | | | | |
| | (a) Increase in fixed capital expenses | 5,109.63 | 8,352.49 | 2,164.31 | 2,076.93 | 2,436.34 | 2,436.34 | 2,436.34 | 2,436.34 |
| | (b) Loan repayment at actual | 42,627.36 | 5,496.13 | 7,286.70 | 1,903.01 | 10,445.42 | 7,286.05 | 7,266.97 | 6,893.57 |
| | (c) Loan to Subsidiaries | 2,105.56 | | | | | | | |
| | (c) Decrease in liabilities for capital works | (85.18) | 124.15 | (725.55) | 664.68 | (24.12) | (303.20) | (2,300.00) | 2,200.00 |
| | (d) Additional investment | | | | | | | | |
| | (e) Dividend Paid | 275.87 | 275.87 | 228.83 | 228.83 | 228.83 | 228.83 | 228.83 | 228.83 |
| | (f) Interest Paid | 6,413.51 | 3,294.67 | 3,770.08 | 3,298.12 | 2,824.92 | 3,434.55 | 3,815.86 | 4,207.60 |
| | (g) Any other item | 111.17 | (548.65) | 341.72 | (3.62) | | | | |
| | Total (a to g) | 56,557.93 | 16,994.66 | 13,066.09 | 8,167.94 | 15,911.39 | 13,082.58 | 11,448.00 | 15,966.34 |

